



ORF 522: Lecture 2

Linear Programming: Chapter 2 The Simplex Method

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September 18, 2012

Slides last edited on September 18, 2012

Linear Programming

- Programming = Optimization

- *Standard Form*

$$\begin{array}{ll} \text{maximize} & c^T x \\ \text{subject to} & Ax \leq b \\ & x \geq 0. \end{array}$$

- maximize,
 - less-than-or-equal-to constraints,
 - nonnegative variables
- *Solution*: any particular choice for the values of x (not necessarily optimal!).
 - *Feasible Solution*: a solution that satisfies all of the constraints (but might not maximize the objective function!)
 - *Optimal Solution*: a solution that is optimal for the problem.

Simplex Method

Feasible \implies Optimal

An Example.

$$\begin{array}{rll} \text{maximize} & -x_1 + 3x_2 - 3x_3 & \\ \text{subject to} & 3x_1 - x_2 - 2x_3 \leq 7 & \\ & -2x_1 - 4x_2 + 4x_3 \leq 3 & \\ & x_1 \qquad \qquad - 2x_3 \leq 4 & \\ & -2x_1 + 2x_2 + x_3 \leq 8 & \\ & 3x_1 \qquad \qquad \qquad \leq 5 & \\ & & x_1, x_2, x_3 \geq 0. \end{array}$$

Rewrite with slack variables

$$\begin{aligned} \text{maximize} \quad & \zeta = -x_1 + 3x_2 - 3x_3 \\ \text{subject to} \quad & w_1 = 7 - 3x_1 + x_2 + 2x_3 \\ & w_2 = 3 + 2x_1 + 4x_2 - 4x_3 \\ & w_3 = 4 - x_1 + 2x_3 \\ & w_4 = 8 + 2x_1 - 2x_2 - x_3 \\ & w_5 = 5 - 3x_1 \\ & x_1, x_2, x_3, w_1, w_2, w_3, w_4, w_5 \geq 0. \end{aligned}$$

Notes:

- This *layout* is called a *dictionary*.
- Setting x_1 , x_2 , and x_3 to 0, we can read off the values for the other variables: $w_1 = 7$, $w_2 = 3$, etc. This specific solution is called a *dictionary solution*.
- Dependent variables, on the left, are called *basic variables*.
- Independent variables, on the right, are called *nonbasic variables*.

Dictionary Solution is Feasible

$$\begin{aligned} \text{maximize} \quad & \zeta = -x_1 + 3x_2 - 3x_3 \\ \text{subject to} \quad & w_1 = 7 - 3x_1 + x_2 + 2x_3 \\ & w_2 = 3 + 2x_1 + 4x_2 - 4x_3 \\ & w_3 = 4 - x_1 + 2x_3 \\ & w_4 = 8 + 2x_1 - 2x_2 - x_3 \\ & w_5 = 5 - 3x_1 \\ & x_1, x_2, x_3, w_1, w_2, w_3, w_4, w_5 \geq 0. \end{aligned}$$

Notes:

- All the variables in the current dictionary solution are nonnegative.
- Such a solution is called *feasible*.
- The initial dictionary solution need not be feasible—we were just lucky above.

Simplex Method—First Iteration

| | | Current Dictionary | | | | | | | | |
|-------|-----|--------------------|------|----|---|------|----|---|------|----|
| obj = | 0.0 | + | -1.0 | x1 | + | 3.0 | x2 | + | -3.0 | x3 |
| w1 = | 7.0 | - | 3.0 | x1 | - | -1.0 | x2 | - | -2.0 | x3 |
| w2 = | 3.0 | - | -2.0 | x1 | - | -4.0 | x2 | - | 4.0 | x3 |
| w3 = | 4.0 | - | 1.0 | x1 | - | 0.0 | x2 | - | -2.0 | x3 |
| w4 = | 8.0 | - | -2.0 | x1 | - | 2.0 | x2 | - | 1.0 | x3 |
| w5 = | 5.0 | - | 3.0 | x1 | - | 0.0 | x2 | - | 0.0 | x3 |

- If x_2 increases, obj goes *up*.
- How much can x_2 increase? Until w_4 decreases to zero.
- Do it. End result: $x_2 > 0$ whereas $w_4 = 0$.
- That is, x_2 must become *basic* and w_4 must become *nonbasic*.
- Algebraically rearrange equations to, in the words of Jean-Luc Picard, "Make it so."
- This is a *pivot*.

A Pivot: $x_2 \leftrightarrow w_4$

| | | Current Dictionary | | | | | | | | |
|-------|-----|--------------------|------|----|---|------|----|---|------|----|
| obj = | 0.0 | + | -1.0 | x1 | + | 3.0 | x2 | + | -3.0 | x3 |
| w1 = | 7.0 | - | 3.0 | x1 | - | -1.0 | x2 | - | -2.0 | x3 |
| w2 = | 3.0 | - | -2.0 | x1 | - | -4.0 | x2 | - | 4.0 | x3 |
| w3 = | 4.0 | - | 1.0 | x1 | - | 0.0 | x2 | - | -2.0 | x3 |
| w4 = | 8.0 | - | -2.0 | x1 | - | 2.0 | x2 | - | 1.0 | x3 |
| w5 = | 5.0 | - | 3.0 | x1 | - | 0.0 | x2 | - | 0.0 | x3 |

becomes

| | | Current Dictionary | | | | | | | | |
|-------|------|--------------------|------|----|---|------|----|---|------|----|
| obj = | 12.0 | + | 2.0 | x1 | + | -1.5 | w4 | + | -4.5 | x3 |
| w1 = | 11.0 | - | 2.0 | x1 | - | 0.5 | w4 | - | -1.5 | x3 |
| w2 = | 19.0 | - | -6.0 | x1 | - | 2.0 | w4 | - | 6.0 | x3 |
| w3 = | 4.0 | - | 1.0 | x1 | - | 0.0 | w4 | - | -2.0 | x3 |
| x2 = | 4.0 | - | -1.0 | x1 | - | 0.5 | w4 | - | 0.5 | x3 |
| w5 = | 5.0 | - | 3.0 | x1 | - | 0.0 | w4 | - | 0.0 | x3 |

Simplex Method—Second Pivot

Here's the dictionary after the first pivot:

| Current Dictionary | | | | | | | | | | |
|--------------------|------|---|------|----|---|------|----|---|------|----|
| obj = | 12.0 | + | 2.0 | x1 | + | -1.5 | w4 | + | -4.5 | x3 |
| w1 = | 11.0 | - | 2.0 | x1 | - | 0.5 | w4 | - | -1.5 | x3 |
| w2 = | 19.0 | - | -6.0 | x1 | - | 2.0 | w4 | - | 6.0 | x3 |
| w3 = | 4.0 | - | 1.0 | x1 | - | 0.0 | w4 | - | -2.0 | x3 |
| x2 = | 4.0 | - | -1.0 | x1 | - | 0.5 | w4 | - | 0.5 | x3 |
| w5 = | 5.0 | - | 3.0 | x1 | - | 0.0 | w4 | - | 0.0 | x3 |

- Now, let x_1 increase.
- Of the basic variables, w_5 hits zero first.
- So, x_1 *enters* and w_5 *leaves* the basis.
- New dictionary is...

Simplex Method—Final Dictionary

| | | Current Dictionary | | | | | | |
|-------|--------|--------------------|--------|------|--------|------|--------|----|
| obj = | $46/3$ | + | $-2/3$ | w5 + | $-3/2$ | w4 + | $-9/2$ | x3 |
| w1 = | $23/3$ | - | $-2/3$ | w5 - | $1/2$ | w4 - | $-3/2$ | x3 |
| w2 = | 29 | - | 2 | w5 - | 2 | w4 - | 6 | x3 |
| w3 = | $7/3$ | - | $-1/3$ | w5 - | 0 | w4 - | -2 | x3 |
| x2 = | $17/3$ | - | $1/3$ | w5 - | $1/2$ | w4 - | $1/2$ | x3 |
| x1 = | $5/3$ | - | $1/3$ | w5 - | 0 | w4 - | 0 | x3 |

- It's optimal (no pink)!
- Click [here](#) to practice the simplex method.
- For instructions, click [here](#).

Agenda

- Discuss *unboundedness*; (today)
- Discuss initialization/*infeasibility*; i.e., what if initial dictionary is not feasible. (today)
- Discuss *degeneracy*. (next lecture)

Unboundedness

Consider the following dictionary:

| | Current Dictionary | | | | | | | | | |
|-------|--------------------|---|------|----|---|------|----|---|------|----|
| obj = | 0.0 | + | 2.0 | x1 | + | -1.0 | x2 | + | 1.0 | x3 |
| w1 = | 4.0 | - | -5.0 | x1 | - | 3.0 | x2 | - | -1.0 | x3 |
| w2 = | 10.0 | - | -1.0 | x1 | - | -5.0 | x2 | - | 2.0 | x3 |
| w3 = | 7.0 | - | 0.0 | x1 | - | -4.0 | x2 | - | 3.0 | x3 |
| w4 = | 6.0 | - | -2.0 | x1 | - | -2.0 | x2 | - | 4.0 | x3 |
| w5 = | 6.0 | - | -3.0 | x1 | - | 0.0 | x2 | - | -3.0 | x3 |

- Could increase either x_1 or x_3 to increase obj.
- Consider increasing x_1 .
- Which basic variable decreases to zero first?
- Answer: none of them, x_1 can grow without bound, and obj along with it.
- This is how we detect *unboundedness* with the simplex method.
- Usually several pivots go by before unboundedness is detected.

Initialization

Not Feasible \implies Feasible

Consider the following problem:

$$\begin{array}{rllll} \text{maximize} & -3x_1 & + & 4x_2 & \\ \text{subject to} & -4x_1 & - & 2x_2 & \leq -8 \\ & -2x_1 & & & \leq -2 \\ & 3x_1 & + & 2x_2 & \leq 10 \\ & -x_1 & + & 3x_2 & \leq 1 \\ & & & -3x_2 & \leq -2 \\ & & & & x_1, x_2 \geq 0. \end{array}$$

Phase-I Problem

- Modify problem by subtracting a new variable, x_0 , from each constraint and
- replacing objective function with $-x_0$

Phase-I Problem

$$\begin{array}{ll} \text{maximize} & -x_0 \\ \text{subject to} & -x_0 - 4x_1 - 2x_2 \leq -8 \\ & -x_0 - 2x_1 \leq -2 \\ & -x_0 + 3x_1 + 2x_2 \leq 10 \\ & -x_0 - x_1 + 3x_2 \leq 1 \\ & -x_0 - 3x_2 \leq -2 \\ & x_0, x_1, x_2 \geq 0. \end{array}$$

- Clearly feasible: pick x_0 large, $x_1 = 0$ and $x_2 = 0$.
- If optimal solution has $\text{obj} = 0$, then original problem is feasible.
- Final phase-I basis can be used as initial *phase-II* basis (ignoring x_0 thereafter).
- If optimal solution has $\text{obj} < 0$, then original problem is infeasible.

Initialization—First Pivot

Applet depiction shows both the Phase-I and the Phase-II objectives:

| | | Current Dictionary | | | | | | | | |
|-------|------|--------------------|------|----|---|------|----|---|------|----|
| obj = | 0.0 | + | 0.0 | x0 | + | -3.0 | x1 | + | 4.0 | x2 |
| | 0.0 | + | -1.0 | x0 | + | 0.0 | x1 | + | 0.0 | x2 |
| w1 = | -8.0 | - | -1.0 | x0 | - | -4.0 | x1 | - | -2.0 | x2 |
| w2 = | -2.0 | - | -1.0 | x0 | - | -2.0 | x1 | - | 0.0 | x2 |
| w3 = | 10.0 | - | -1.0 | x0 | - | 3.0 | x1 | - | 2.0 | x2 |
| w4 = | 1.0 | - | -1.0 | x0 | - | -1.0 | x1 | - | 3.0 | x2 |
| w5 = | -2.0 | - | -1.0 | x0 | - | 0.0 | x1 | - | -3.0 | x2 |

- Dictionary is infeasible even for Phase-I.
- One pivot needed to get feasible.
- Entering variable is x_0 .
- Leaving variable is one whose current value is most negative, i.e. w_1 .
- After first pivot...

Initialization—Second Pivot

Going into second pivot:

| Current Dictionary | | | | | | | | | | |
|--------------------|------|---|------|----|---|------|----|---|------|----|
| obj = | 0.0 | + | 0.0 | w1 | + | -3.0 | x1 | + | 4.0 | x2 |
| | -8.0 | + | -1.0 | w1 | + | 4.0 | x1 | + | 2.0 | x2 |
| x0 = | 8.0 | - | -1.0 | w1 | - | 4.0 | x1 | - | 2.0 | x2 |
| w2 = | 6.0 | - | -1.0 | w1 | - | 2.0 | x1 | - | 2.0 | x2 |
| w3 = | 18.0 | - | -1.0 | w1 | - | 7.0 | x1 | - | 4.0 | x2 |
| w4 = | 9.0 | - | -1.0 | w1 | - | 3.0 | x1 | - | 5.0 | x2 |
| w5 = | 6.0 | - | -1.0 | w1 | - | 4.0 | x1 | - | -1.0 | x2 |

- Feasible!
- Focus on the yellow highlights.
- Let x_1 enter.
- Then w_5 must leave.
- After second pivot...

Initialization—Third Pivot

Going into third pivot:

| | | Current Dictionary | | | | | | | | |
|-------|------|--------------------|-------|----|---|-------|----|---|-------|----|
| obj = | -4.5 | + | -0.75 | w1 | + | 0.75 | w5 | + | 3.25 | x2 |
| | -2.0 | + | 0.0 | w1 | + | -1.0 | w5 | + | 3.0 | x2 |
| x0 = | 2.0 | - | 0.0 | w1 | - | -1.0 | w5 | - | 3.0 | x2 |
| w2 = | 3.0 | - | -0.5 | w1 | - | -0.5 | w5 | - | 2.5 | x2 |
| w3 = | 7.5 | - | 0.75 | w1 | - | -1.75 | w5 | - | 5.75 | x2 |
| w4 = | 4.5 | - | -0.25 | w1 | - | -0.75 | w5 | - | 5.75 | x2 |
| x1 = | 1.5 | - | -0.25 | w1 | - | 0.25 | w5 | - | -0.25 | x2 |

- x_2 must enter.
- x_0 must leave.
- After third pivot...

End of Phase-I

Current dictionary:

| Current Dictionary | | | | | | | | |
|--------------------|------|---|------|------|------|------|---|----|
| obj = | -7/3 | + | -3/4 | w1 + | 11/6 | w5 + | 0 | x0 |
| | 0 | + | 0 | w1 + | 0 | w5 + | 0 | x0 |
| x2 = | 2/3 | - | 0 | w1 - | -1/3 | w5 - | 0 | x0 |
| w2 = | 4/3 | - | -1/2 | w1 - | 1/3 | w5 - | 0 | x0 |
| w3 = | 11/3 | - | 3/4 | w1 - | 1/6 | w5 - | 0 | x0 |
| w4 = | 2/3 | - | -1/4 | w1 - | 7/6 | w5 - | 0 | x0 |
| x1 = | 5/3 | - | -1/4 | w1 - | 1/6 | w5 - | 0 | x0 |

- Optimal for Phase-I (no yellow highlights).
- $\text{obj} = 0$, therefore original problem is feasible.

Phase-II

Current dictionary:

| Current Dictionary | | | | | | | |
|--------------------|------|---|------|------|------|------|------|
| obj = | -7/3 | + | -3/4 | w1 + | 11/6 | w5 + | 0 x0 |
| | 0 | + | 0 | w1 + | 0 | w5 + | 0 x0 |
| x2 = | 2/3 | - | 0 | w1 - | -1/3 | w5 - | 0 x0 |
| w2 = | 4/3 | - | -1/2 | w1 - | 1/3 | w5 - | 0 x0 |
| w3 = | 11/3 | - | 3/4 | w1 - | 1/6 | w5 - | 0 x0 |
| w4 = | 2/3 | - | -1/4 | w1 - | 7/6 | w5 - | 0 x0 |
| x1 = | 5/3 | - | -1/4 | w1 - | 1/6 | w5 - | 0 x0 |

For Phase-II:

- Ignore column with x_0 in Phase-II.
- Ignore Phase-I objective row.

w_5 must enter. w_4 must leave...

Optimal Solution

| Current Dictionary | | | | | | | | | | |
|--------------------|------|---|-------|----|---|-------|----|---|---|----|
| obj = | -9/7 | + | -5/14 | w1 | + | -11/7 | w4 | + | 0 | x0 |
| | 0 | + | 0 | w1 | + | 0 | w4 | + | 0 | x0 |
| x2 = | 6/7 | - | -1/14 | w1 | - | 2/7 | w4 | - | 0 | x0 |
| w2 = | 8/7 | - | -3/7 | w1 | - | -2/7 | w4 | - | 0 | x0 |
| w3 = | 25/7 | - | 11/14 | w1 | - | -1/7 | w4 | - | 0 | x0 |
| w5 = | 4/7 | - | -3/14 | w1 | - | 6/7 | w4 | - | 0 | x0 |
| x1 = | 11/7 | - | -3/14 | w1 | - | -1/7 | w4 | - | 0 | x0 |

- Optimal!
- Click [here](#) to practice the simplex method on problems that may have infeasible first dictionaries.
- For instructions, click [here](#).